

Driving the Next Generation of Cell-Based Therapies

MaxCyte Corporate Presentation

NASDAQ: MXCT

August 2026



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This Presentation contains Adjusted EBITDA, which is a non-GAAP measure defined as earnings before interest, taxes, depreciation, amortization, goodwill impairment and one-time restructuring charges. MaxCyte believes that Adjusted EBITDA provides useful information to management and investors relating to its results of operations. The company’s management uses these non-GAAP measures to compare the company’s performance to that of prior periods for trend analyses, and for budgeting and planning purposes. The company believes that the use of Adjusted EBITDA provides an additional tool for investors to use in evaluating ongoing operating results and trends and in comparing the company’s financial measures with other companies, many of which present similar non-GAAP financial measures to investors, and that it allows for greater transparency with respect to key metrics used by management in its financial and operational decision-making.

This Presentation also contains Non-GAAP Gross Margin, which we define as Gross Margin when excluding SPL program related revenue and reserves for excess and obsolete inventory. The Company believes that the use of Non-GAAP Gross Margin provides an additional tool to investors because it provides consistency and comparability with past financial performance, as Non-GAAP Gross Margin excludes non-core revenues and inventory reserves, which can vary significantly between periods and thus affect comparability. Management does not consider these Non-GAAP financial measures in isolation or as an alternative to financial measures determined in accordance with GAAP. The principal limitation of these Non-GAAP financial measures is that they exclude significant revenues and expenses that are required by GAAP to be recorded in the Company’s financial statements. Non-GAAP measures should be considered in addition to results prepared in accordance with GAAP, but should not be considered a substitute for, or superior to, GAAP results. A reconciliation table of Gross Margin, the most comparable GAAP financial measure to Non-GAAP Gross Margin, is included in the appendix of this Presentation. The Company urges investors to review the reconciliation and not to rely on any single financial measure to evaluate its business.

MaxCyte at a Glance

Our Mission

We power the future of cell and gene therapy with innovative, scalable cell engineering solutions that enable our customers to deliver advanced therapies to patients

1. As of June 30, 2026

2. Excluding SPL Program-related revenue and reserves for excess and obsolete inventory. See appendix for reconciliation to GAAP gross margins

29 SPL Customers +
1 Multi-Platform License Agreement

Base-editing (CRISPR),
CRISPR, ARCUS, RNA-Based
Engineering, TALENS, Zinc
Finger Nucleases (ZFNs)

\$33.0M 2025
Revenue

81% 2025 Non-GAAP
Adjusted Gross Margins²

13
Clinical and Commercial
Therapies Supported

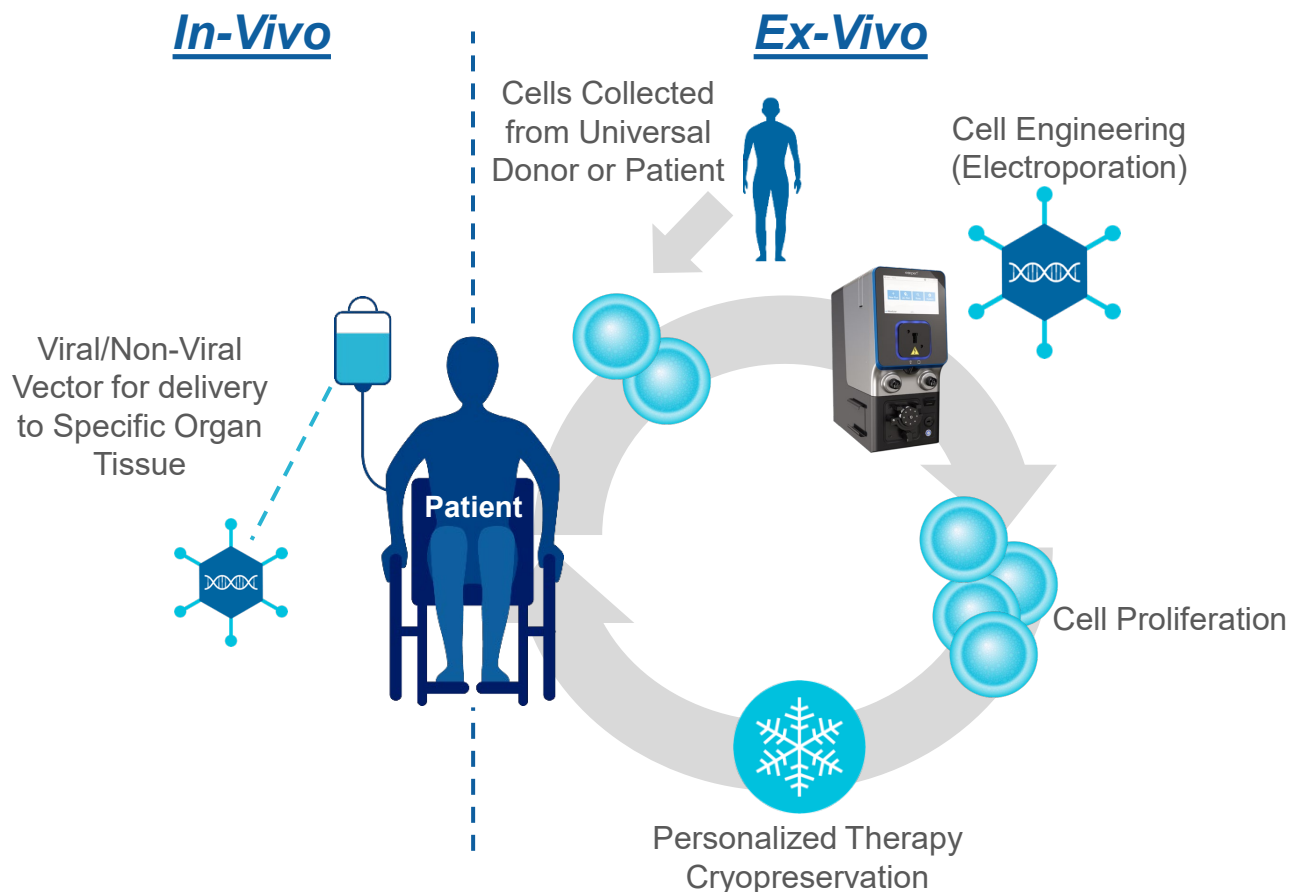
- Genetic diseases, solid tumors, infectious disease, Hematological
- Malignancies, autoimmune disease

\$142M
Cash & Cash Equivalents¹



Cell and Gene Therapy Development

The engineering of cells to develop therapies addressing a host of human diseases with unmet medical needs



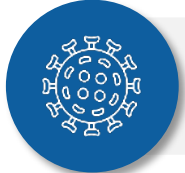
Cell & Gene Therapy is one of the **fastest growing and most promising** treatment modalities

- ✓ ~2,130 active clinical trials focused on as of Dec 2025*
- ✓ Aggregate of \$11.1B raised in 2025*
- ✓ Genetic diseases, solid tumors, infectious disease, hematological, and autoimmune
- ✓ 50 approved cell and gene therapies**

*Alliance for Regenerative Medicine ("ARM") as of Dec 2025

**FDA approved Cellular and Gene Therapy Products

Addressing the Challenges of Cell & Gene Therapy Development



Lack of industry standard for cell engineering process development causes costly and inconsistent manufacturing runs



Next-generation cell therapy programs have become increasingly complex requiring multiple edits



Regulatory risk increases with new unknowns (donor cells, next-gen approaches, new indications)



Vein-to-vein manufacturing times are high; optimizations needed to deliver medicines to patients faster

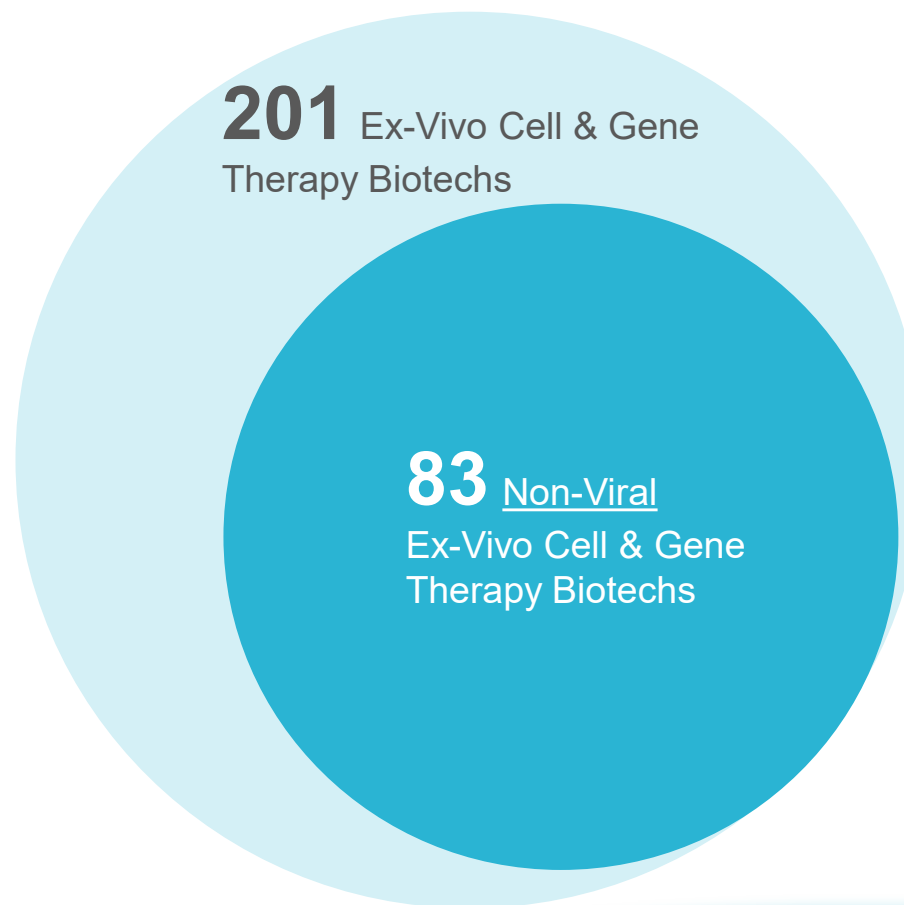
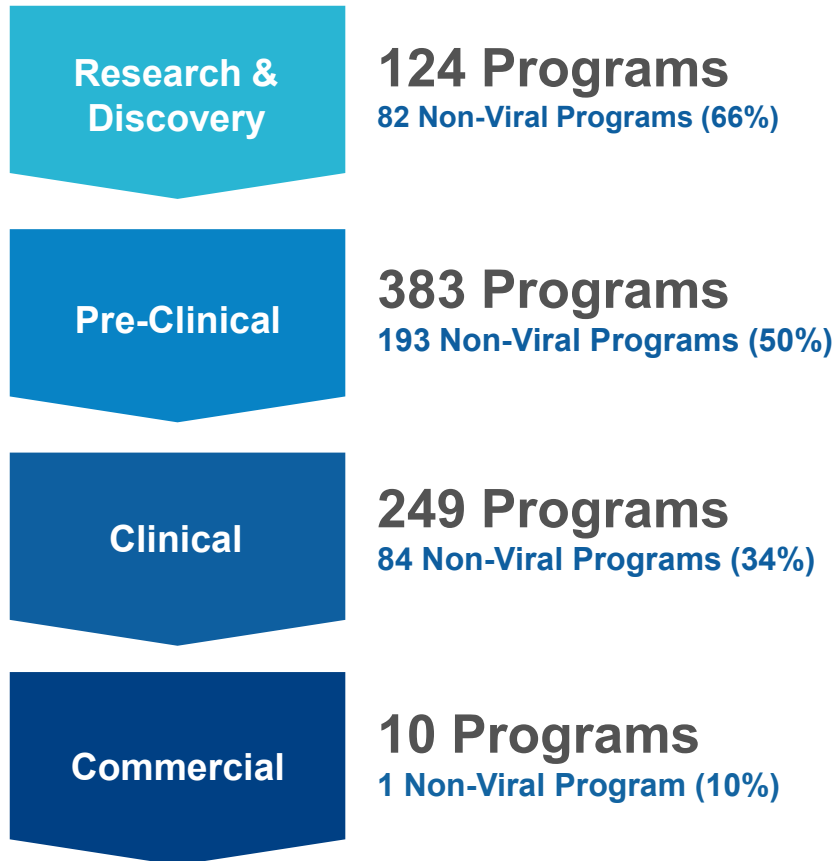


Many steps in the cell engineering process with lack of support or safety assessments before regulatory review

Large Opportunity in Ex-Vivo Cell and Gene Therapy

Ex-Vivo Cell & Gene Therapy TAM

MaxCyte # of Potential SPLs



Gene Editing Tools:

- ARCUS
- Base-editing (CRISPR)
- Prime-editing (CRISPR)
- CRISPR
- RNA-Based Engineering
- Transposon
- TALENS
- Zinc Finger Nucleases (ZFNs)

*Source: MaxCyte Company Estimates for U.S. and EU Markets
Programs with undisclosed vector are assumed to be Viral and Non-Viral at the market concentration ratio of 53% to 47%, respectively*

The Expert™ Platform Enabling Non-Viral Cell Engineering



Launched Q1-26

DTx™

Research & discovery
96-well platform
RUO
100 thousand to
10 million cells



ATx®

Small/mid-scale
RUO
75 thousand to
700 million cells



GTx™

Full scale
RUO/cGMP
75 thousand to
20 billion cells



STx®

Full scale
RUO
75 thousand to
20 billion cells



VLx™

Large Scale
RUO/cGMP
5 billion to
200 billion cells

Key Applications: *Ex-Vivo* Engineered Cell Therapies

Customer Base: Leading global cell therapy developers and academic translational centers

High Performance

- >90% transfection efficiencies (depending on cell type and molecule)
- >90% cell viabilities
- Computer-controlled system for reproducible results

Flexibility

- Single, fully-defined, animal component-free electroporation buffer for all cell types
- Pre-loaded library of validated, cell-specific protocols

Scalability – Ability to Transfect

- 75,000 to 7 million cells in seconds
- Up to 20 billion cells in less than 30 minutes
- And up to 200 billion cells in less than 30 minutes with the high scale VLx™

High Quality

- Sterile, single-use processing assemblies (PAs)
- Closed, cGMP-compliant, ISO-certified, and CE marked instruments
- Supported by US FDA Master File and global equivalents

Additional Electroporation Applications in Drug Discovery



Cell Based Assays – Produce assay-ready cells faster with scalable electroporation.



Gene Editing – Navigate the complexities of genome engineering with highly efficient delivery.



Viral Vector Production – Transfect adherent or suspension cells to produce a variety of viral vectors.



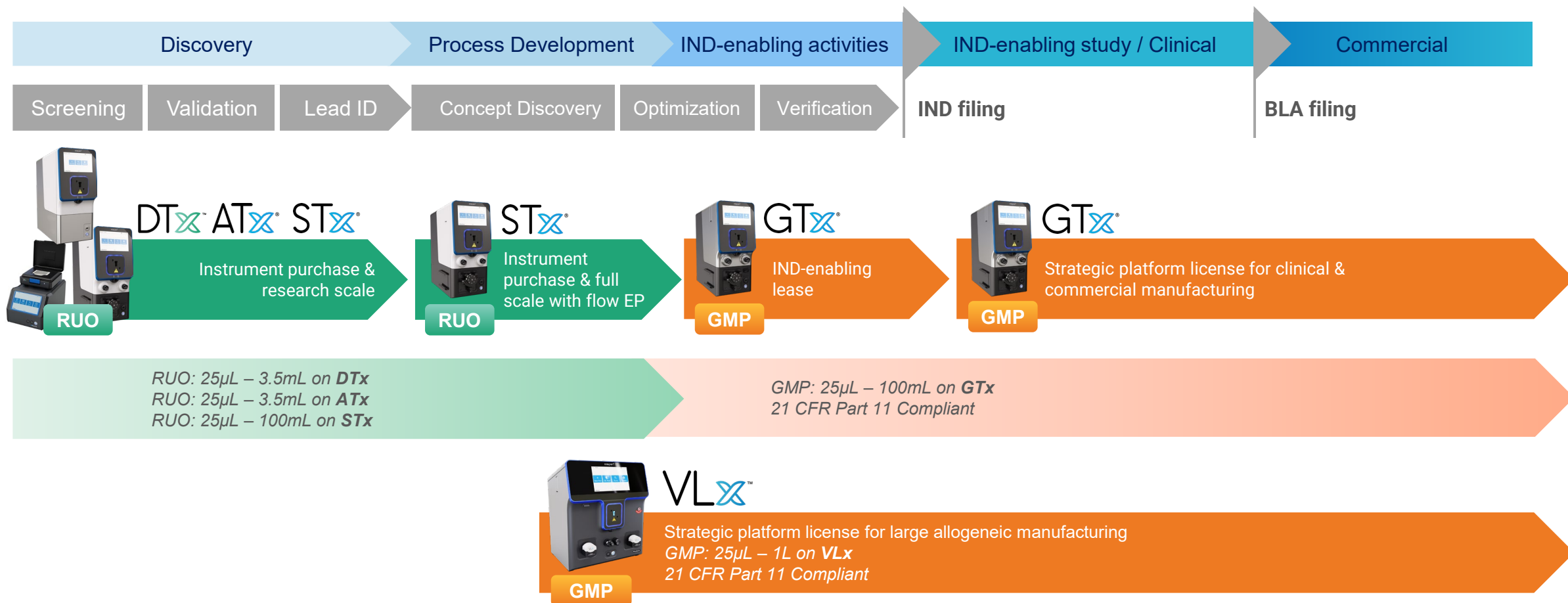
Antibody & Protein Production – Accelerate biotherapeutic development with transient expression for gram-scale protein production.



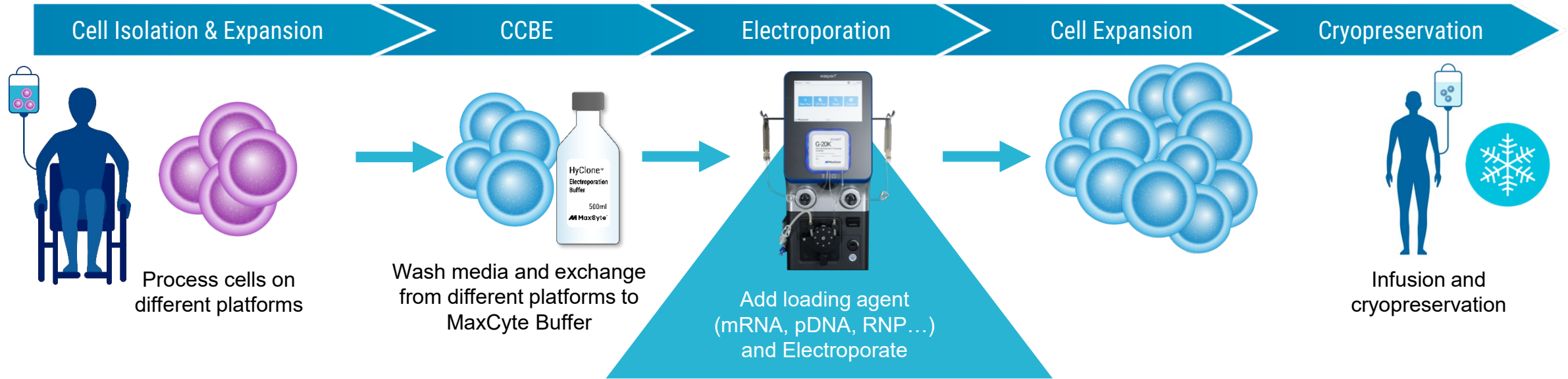
Vaccine Development – Innovate vaccine research with our adaptable platform for production of recombinant proteins, virus-like particles and more.

MaxCyte's Solutions Span Cell & Gene Engineering

Industry-leading, scalable Expert Electroporation Platform and best-in-class customer support



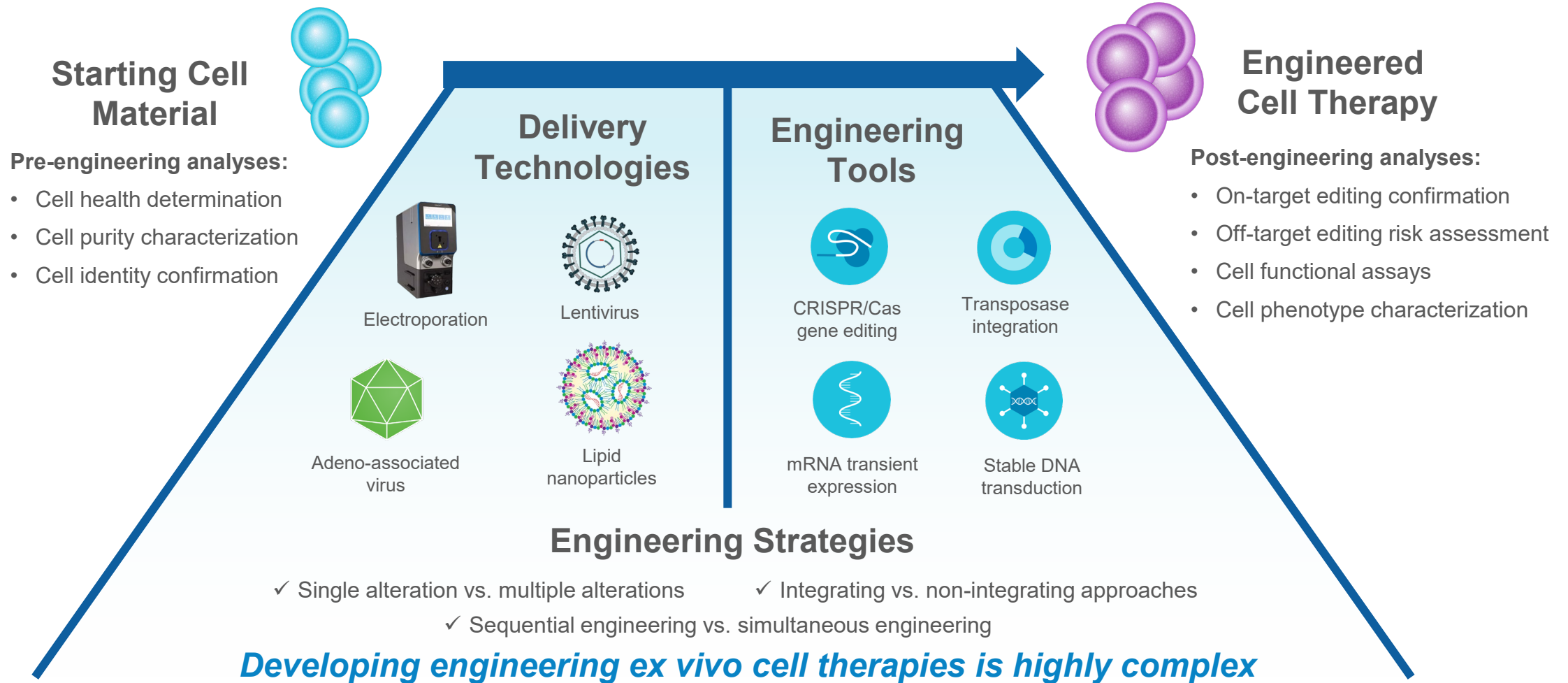
MaxCyte's Flow Electroporation[®] technology integrates efficiently within a closed cGMP cell therapy workflow



Seamlessly scale
from initial cell
therapy concept to
commercialization

- Leverages the reversible permeability of the cell membrane in response to an electric charge
- **Universally delivers molecules**, such as nucleic acids, gene-editing tools and proteins, into cells
- **Agnostic to cell type, approach (auto/allo)** and/or gene manipulation technology
- Supported by a **robust intellectual property portfolio** (200+ patents granted in US and foreign jurisdictions and 100+ patents pending worldwide)
- Enables customers to use a **single platform from concept through to the clinic** in a GMP environment
- **>100 protocols** optimized through 25 years of research by experts in biophysics, biochemistry and cell biology

Development of *Ex Vivo* Cell Therapies Requires Highly Specialized Engineering Tools and Assays

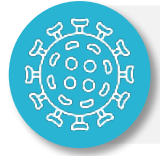


MaxCyte's Solutions are Uniquely Positioned to Support Cell Therapy Development



Optimization

MaxCyte technology allows plug and play processes with rapid optimization delivering reproducible outcomes and the ability to seamlessly scale up from pre-IND to the clinic and commercialization



Superior Results

Expert platform provides industry leading transfection efficiency & cell viability at high scale in 30 minutes or less, enabling manufacturers to quickly scale up production



Complex Engineering

Flow Electroporation technology facilitates multiplex and sequential engineering without the payload and capacity limitations of viral approaches



Regulatory Support

FDA Master File can be referenced in regulatory filings to accelerate and de-risk regulatory review



Scientific Support

23+¹ Field Application Scientists support our customers in their development process

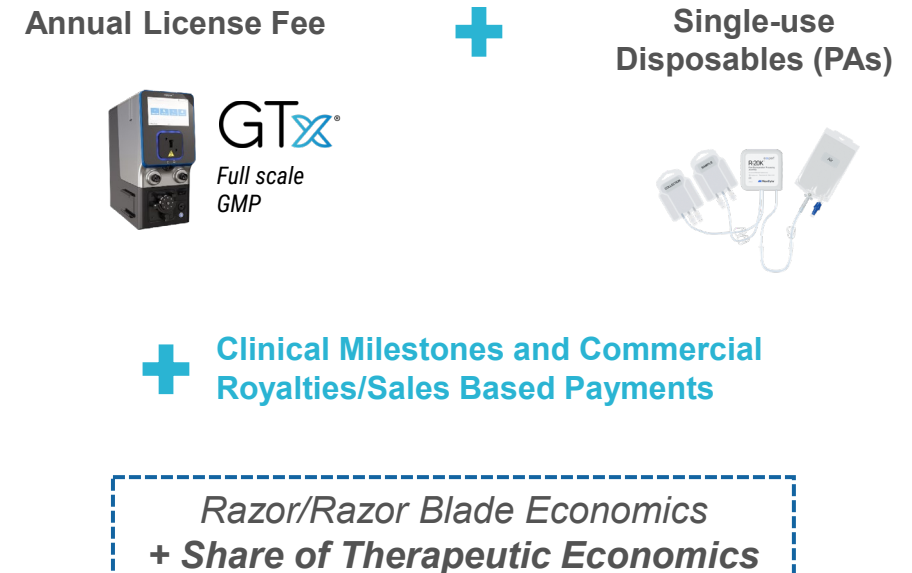
1. As of December 31, 2025

MaxCyte's Platform Generates Recurring Revenue in Pre-Clinical, Clinical, and Commercial

Preclinical and Academic Revenue Model



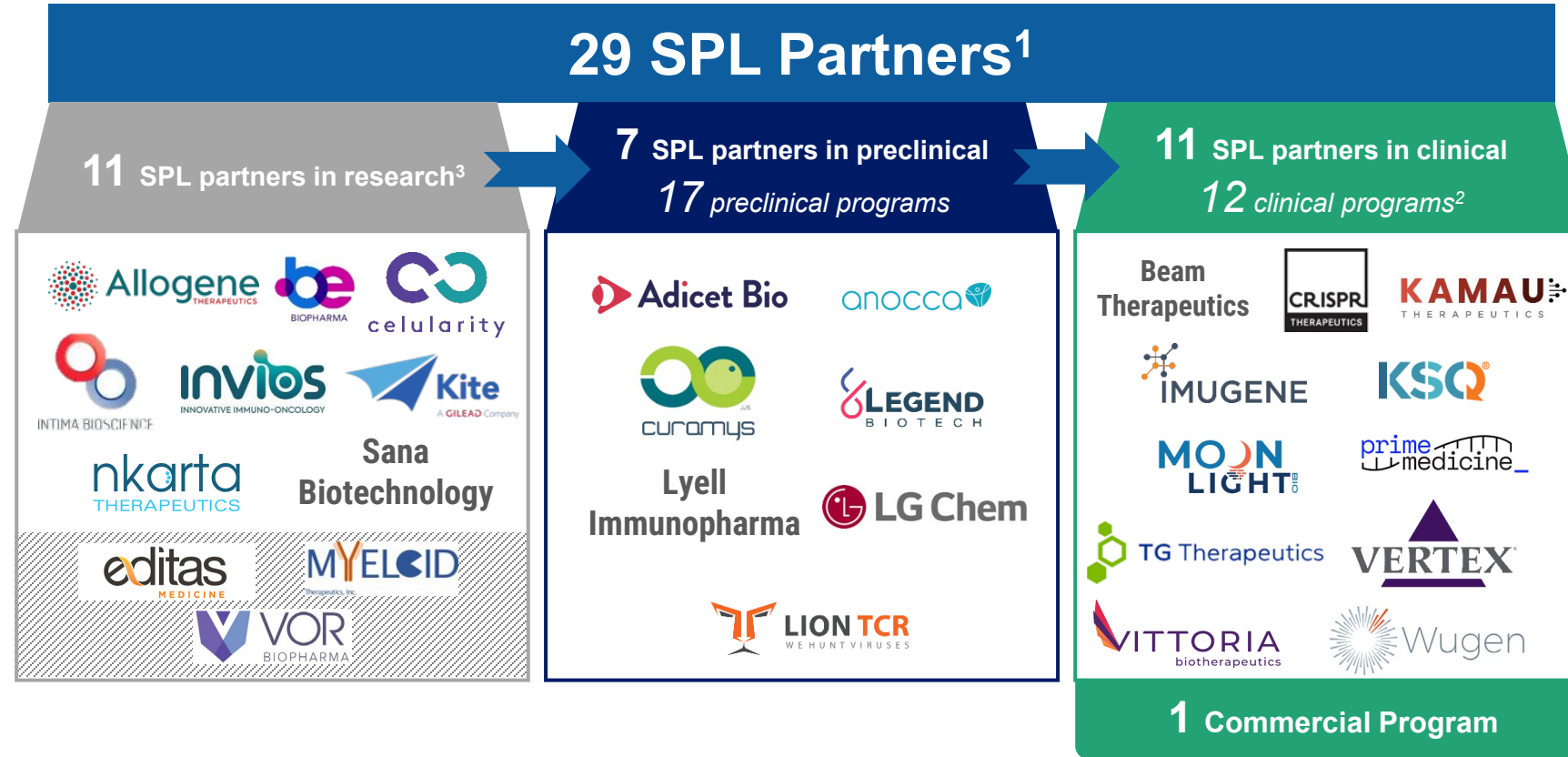
Clinical and Commercial Revenue Model



MaxCyte captures unique economic participation in customers success as a result of its proven technology and differentiated technical, scientific, and regulatory support

MaxCyte has an Active Portfolio of SPLs

- ✓ cGMP Compatible Platform
- ✓ FDA Master File and Technical Files
- ✓ Experienced FAS and sales support
- ✓ Leading know-how and engineering process improvement

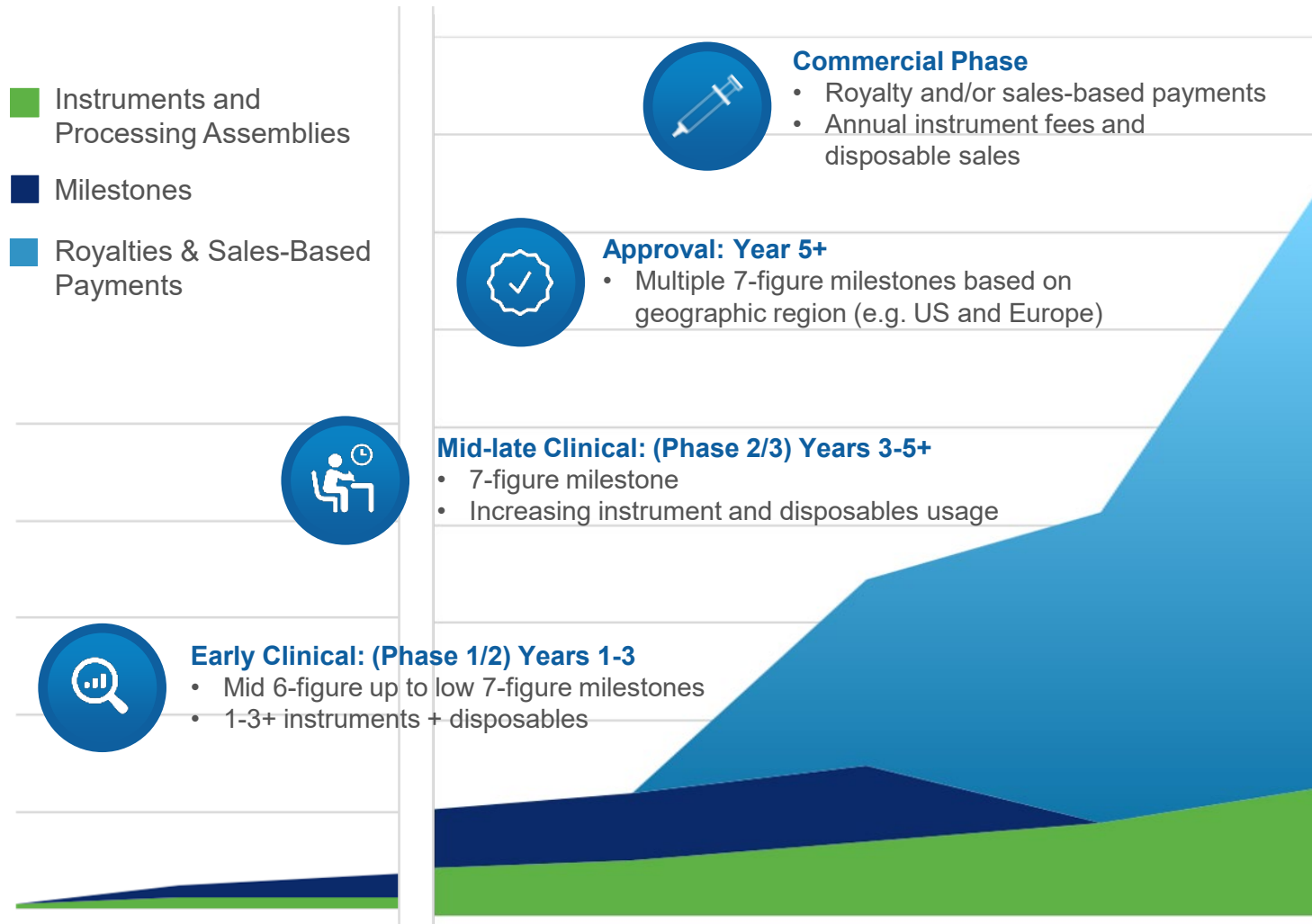


Updated as of August 2026

1. Catamaran Bio and Walking Fish Therapeutics have ceased operations, resulting in 29 SPLs
2. Cleared INDs or Equivalent
3. Editas Medicine, Myeloid, and Vor Biopharma have announced their exit of the ex-vivo space

**12 Active Clinical Programs Represents ~\$110M of precommercial milestone potential
>\$30M of milestone payments to date through SPL model**

Typical MaxCyte SPL Economics



Significant development milestones and high-value participation in future commercial success of partners



Recurring revenues from lease of instruments and sales of single-use disposables



Pre-commercial milestones in early clinical, mid-late clinical and product approval



Royalties and Sales-based payments upon partner's product commercialization

Differentiated Commercial Relationships Expand Sales Funnel

MaxCyte grows its sales funnel by leading with scientific, technical, and regulatory expertise

Highly Technical Employees and Commercial Team



50 Advanced Degrees
and 23 PhDs*

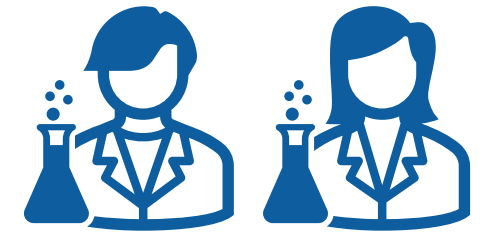


Customer relationships
at early stages of cell
& gene therapy
development



Field Application Scientists (FAS)

Unparalleled
scientific support
to customers



MaxCyte has a team of
23+ highly trained FAS*

***Global teams providing
scientific, technical, and
regulatory expertise***

*Support academic and translational
institutions, biotech companies,
and pharma companies in
discovery and pre-clinical*



FAS works with prospective customers to optimize and
implement cell engineering methods, processes, and applications

*Updated as of December 31, 2025

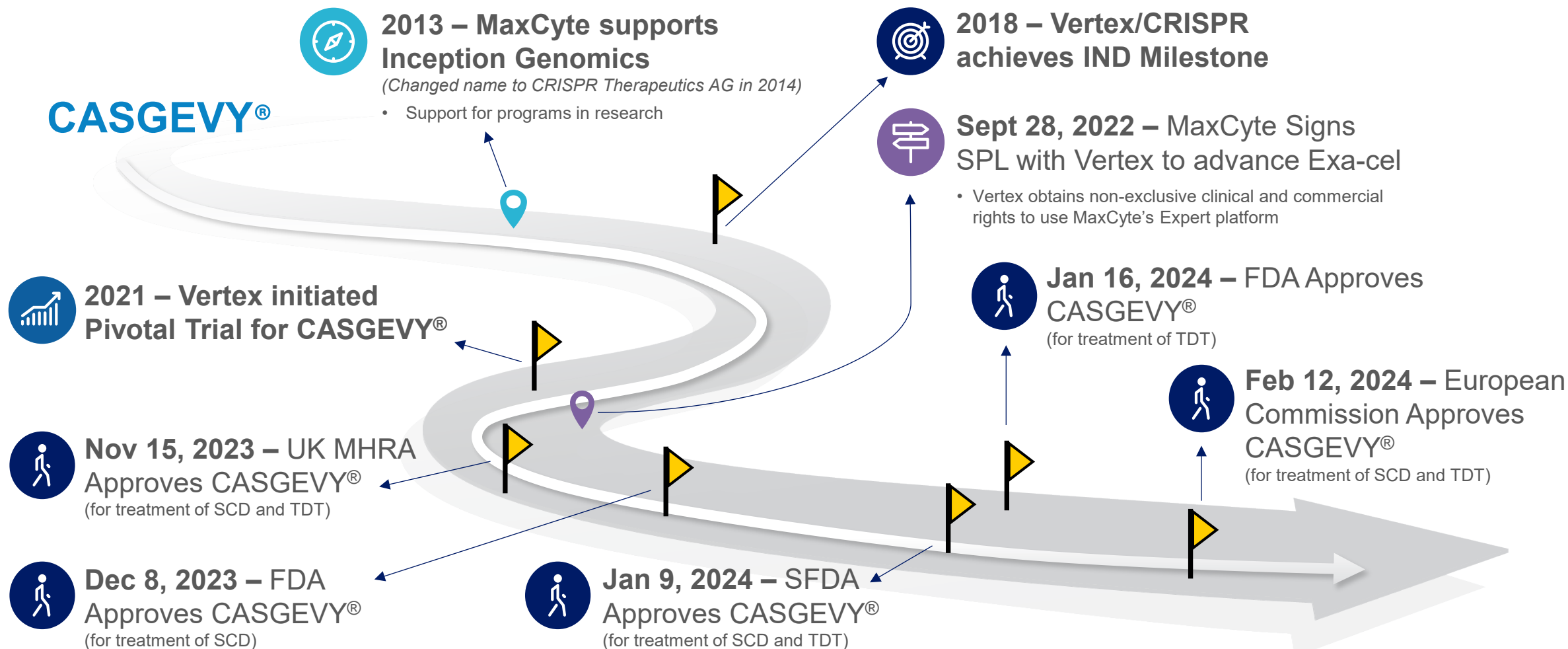
SPL Portfolio: 14 Active Clinical Trials

Partner	Program	Phase	Cell Approach	Cell Type	Disease Area
Vertex Pharmaceuticals	CASGEVY	Commercial	Autologous	HSCs	Beta-thalassemia
Vertex Pharmaceuticals	CASGEVY	Commercial	Autologous	HSCs	Sickle cell disease
Wugen	WU-CART-007	Pivotal	Allogeneic	T-Cells	T Cell Lymphoma
Undisclosed Partner A	-	Pivotal	Undisclosed	Undisclosed	Undisclosed
CRISPR Therapeutics	CTX112	1/2	Allogeneic	T-Cells	Hematological Malignancies
CRISPR Therapeutics	CTX112	1/2	Allogeneic	T-Cells	Autoimmune Disease
Imugene	Azer-cel	1/2	Allogeneic	T-Cells	Hematological Malignancies
Kamau Therapeutics	Nula-Cel	1/2	Autologous	HSCs	Sickle Cell Disease
KSQ Therapeutics	KSQ-001EX	1/2	Autologous	TILs	Advanced Solid Tumors
KSQ Therapeutics	KSQ-004EX	1/2	Autologous	TILs	Advanced Solid Tumors
TG Therapeutics	Azer-cel	1	Allogeneic	T-Cells	Multiple Sclerosis
Vittoria Biotherapeutics	VIPER-101	1	Autologous	T-Cells	T-Cell Lymphoma
Undisclosed Partner B	-	1	Undisclosed	Undisclosed	Undisclosed
Undisclosed Partner C	-	1	Undisclosed	Undisclosed	Undisclosed

As of June 2026 / Includes with SPL Programs with multiple Clinical Trials for different indications

SPL Case Study: CASGEVY®

CASGEVY® for Sickle Cell Disease (SCD) and for Transfusion-Dependent Beta-Thalassemia (TDT) (2023 and 2024)



MaxCyte Supports the Future of Cell & Gene Therapies

WAVE 1	WAVE 2	WAVE 3	WAVE 4
1 Approved Product	5 Product Candidates	7 Product Candidates	17 Product Candidates
Vertex/ CRISPR CASGEVY®	Launch Potential: 2027 – 2028	Launch Potential: 2028 +	Launch Potential: 2032 +
Approved 2023 US FDA, European Commission & Additional Regulatory Bodies	5 products set to enter pivotal studies in next 6 to 18 months	7 products currently in Phase 1	17 products in preclinical development

MaxCyte's supports a diverse portfolio of product candidates with significant development milestone and commercial royalty potential

Source: Evaluate Pharma, Broker Estimates and MaxCyte Internal Estimates as of June 2026

Genentech Partnership

Multi-Platform Technology License Partnership

An **enterprise-level relationship** providing Genentech access to MaxCyte's ExPERT™ GTx® platform and additional platform technologies across research, clinical development, and commercial manufacturing workflows



Enterprise Framework

Structured to support Genentech's cell therapy portfolio under a single relationship — not on a product-by-product basis



Platform Access

ExPERT™ GTx® plus complementary technologies spanning non-viral cell engineering and analytical assessment



Full Lifecycle

Integrated support for ex vivo cell engineering from early discovery through cGMP manufacturing



Portfolio Scale

Enables broad platform adoption across multiple development programs rather than individual assets

MaxCyte is Supporting Genentech's Active Cell & Gene Therapy Portfolio

An Expanding Partnering Model for Large Pharma

Enterprise partnerships complement MaxCyte's Strategic Platform License (SPL) model



Strategic Platform License (SPL)

Product-by-product

- Non-exclusive license to ExPERT™ platform for biotechs developing individual therapeutic programs
- An attractive solution for biotechnology customers developing individual programs
- Annual license fees and milestones in clinical development, plus royalties on net sales at commercialization



Enterprise Partnership (Example: Genentech)

Portfolio-wide

- Enterprise-level relationship designed to support a pharma's cell therapy portfolio (access to ExPERT™ platform & analytical assessment services)
- An additional commercial model that expands MaxCyte's addressable market among large pharma organizations
- Recurring license and platform-access revenue with earlier monetization, milestone opportunities, and risk-adjusted economics comparable to an SPL

The enterprise model expands MaxCyte's commercial toolkit while preserving the value proposition of the existing SPL portfolio

MaxCyte's Roadmap to Becoming a Premier Cell Engineering Solutions Providers



Electroporation
technology provider

Organic and Inorganic Investment



Comprehensive cell
engineering solutions

- Product Development
- Acquisitions
- Licensing Deals
- Distribution Deals

Cell engineering
risk assessment



Gene Editing Tools

Over \$1.25b market

- Key markets addressed: *in vivo* and *ex vivo* cell therapy
- Other key markets addressed: Agbio, bioprocessing, research and discovery tools

Genetic Payloads

(i.e. gene insertion/expression)

Over \$6.0b market

- Key markets addressed: *in vivo* and *ex vivo* cell therapy
- Other key markets addressed: vaccines, bioprocessing, research and discovery tools

Other Biological Delivery

Over \$4.0b market

- Key markets addressed: *in vivo* and *ex vivo* cell therapy
- Other key markets addressed: vaccines, bioprocessing, research and discovery tools

Source: Internal analysis



Editing Assessment Services Strategy

MaxCyte provides ex-vivo and in-vivo developers with best-in-class on-target and off-target risk assessment services

Discovery



Screening

Use Cases: candidate guide screening, guide RNA selection

Guide Screening

- ✓ Rapid turnaround time
- ✓ Comprehensive report
- ✓ Minimize risk from variation at on-target locus

Guide RNA Selection

- ✓ Low-cost per guide
- ✓ Evaluate multiple guides
- ✓ Reduce program risk through early profiling and selection

Pre-Clinical Development and IND-Enabling Studies



Nomination

Use Cases: Off-target risk assessment, guide RNA selection, IND filings

- ✓ Highly sensitive
- ✓ Universal for all editors
- ✓ Population-scale variant assessment

- ✓ Multiple orthogonal methods
- ✓ Variant effect prediction
- ✓ GLP-grade



Confirmation

Use Cases: Cellular Editing Assessment, IND filings

- ✓ Sensitive detection methods
- ✓ Relevant cell types
- ✓ On- and off-target analysis

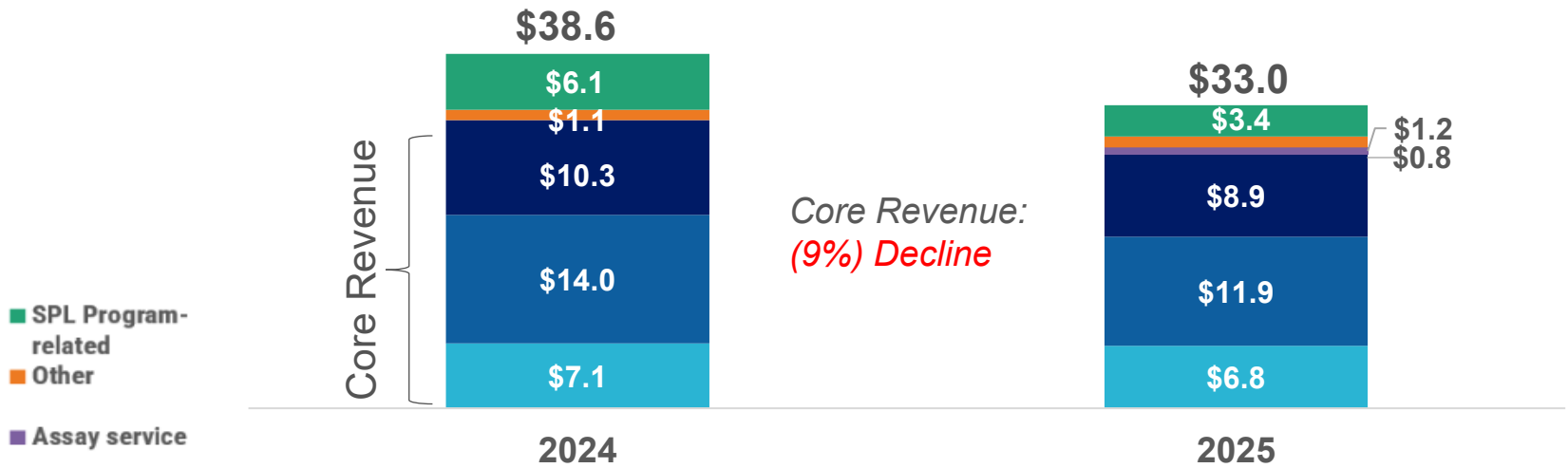
- ✓ Biologic impact assessment
- ✓ GLP-grade

BENEFITS

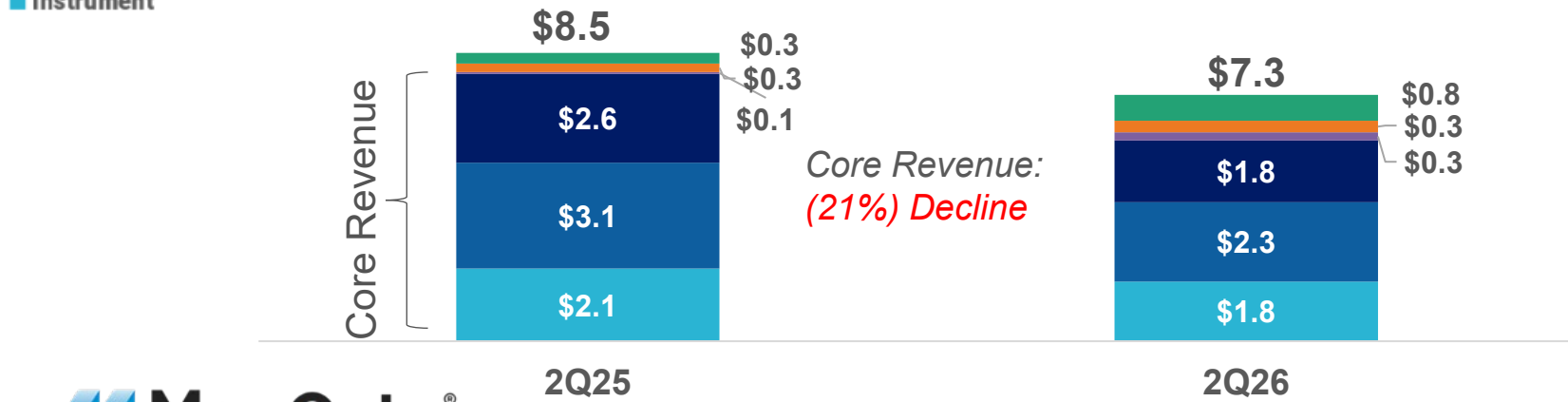
- ✓ Increases program likelihood of success
- ✓ Aligns with most recent FDA guidance for gene edited therapies
- ✓ Decreases risk of unexpected costs or program delays
- ✓ Quicker time to clinic and safer therapies

Financial Summary

Total Annual Revenue (millions)



Total Quarterly Revenue (millions)



Financial Highlights (As of June 30, 2026)

77%

Non-GAAP adjusted Gross Margin¹

46%

Core revenue generated from SPL partners as a % of core revenue

899

Total Installed Base of Instruments (sold or licensed)

\$142 million

Total cash, cash equivalents, and investments

1. Excluding SPL Program-related revenue and reserves for excess and obsolete inventory. See appendix for reconciliation to GAAP gross margins

Financial Summary

	Full Year Ended December 31,		6 months
In millions, except percentages	2024	2025	YTD 2026
Total Core Revenue	\$32.5	\$29.6	\$12.7
<i>y/y growth</i>	9%	(9%)	(23%)
SPL-Program Related Revenue	\$6.1	\$3.4	\$4.2
<i>y/y growth</i>	(47%)	(44%)	71%
Total Revenue	\$38.6	\$33.0	\$16.9
<i>y/y growth</i>	(6%)	(15%)	(10%)
Gross Profit	\$31.5	\$26.8	\$13.7
Gross Margin %	82%	81%	81%
<i>Non-GAAP Adjusted Gross Margin %¹</i>	<i>84%</i>	<i>81%</i>	<i>77%</i>
Operating Expenses	\$82.7	\$78.7	\$30.1
Net Income (Loss)	(\$41.1)	(\$44.6)	(\$13.6)
EBITDA²	(\$47.6)	(\$46.9)	(\$14.4)

1. Excluding SPL Program-related revenue and reserves for excess and obsolete inventory. See appendix for reconciliation to GAAP gross margins

2. See appendix for Unaudited Reconciliation of Net Loss to EBITDA

Disciplined Management is Committed to Growth Investment and Efficient Spending

MaxCyte is well capitalized and funded to achieve profitability with existing capital

Organic investment
in new products and
product enhancements

Inorganic investment to
solve critical pain points in
Cell & Gene Therapy

**Alignment of spending and
resources** to growth areas

Realize operating leverage
on existing cost base

**Reduction of annual cash
burn** excluding one-time
and non-cash items

Healthy balance sheet
~\$142M of cash, cash
equivalents, and investments¹

1. As of June 30, 2026

Thank you!

Any questions?

ir@maxcyte.com



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All other trademarks are the property of their respective owners.

Appendix – Historical Core Business Disclosure

	2Q'22	3Q'22	4Q'22	1Q'23	2Q'23	3Q'23	4Q'23	1Q'24	2Q'24	3Q'24	4Q'24	1Q'25	2Q'25	3Q'25	4Q'25	1Q'26	2Q'26
<i>(in \$ thousands)</i>																	
Instrument	2,697	2,575	3,705	2,189	2,126	1,672	2,330	1,928	1,762	1,764	1,629	1,444	2,141	1,376	1,841	1,346	1,761
PAs	4,114	4,350	3,721	2,600	3,293	2,226	2,163	3,432	2,974	3,432	4,169	3,871	3,128	2,577	2,312	2,293	2,337
Licenses	2,622	2,736	2,813	2,809	2,667	2,444	2,406	2,604	2,610	2,528	2,554	2,531	2,619	1,803	1,993	2,097	1,822
Assay service	-	-	-	-	-	-	-	-	-	-	-	142	51	248	335	188	245
Other	171	227	331	174	203	258	263	224	229	416	258	255	259	402	274	294	338
Total Core Revenue	9,604	9,889	10,570	7,772	8,289	6,600	7,162	8,188	7,575	8,140	8,610	8,243	8,198	6,406	6,755	6,218	6,503
Installed base of instruments (sold or leased)	546	575	616	633	654	664	683	708	723	739	760	787	814	830	857	877	899
Core Revenue Generated by SPL Clients as a % of Core Revenue	47%	40%	34%	52%	49%	45%	45%	53%	51%	53%	55%	57%	42%	53%	36%	44%	46%

Appendix – Unaudited Reconciliation of Gross Margin to Non-GAAP Adjusted Gross Margin

Unaudited Reconciliation of Gross Margin to Non-GAAP Adjusted Gross Margin

(in thousands, except for percentages)
(Unaudited)

	Three months ended June 30, 2026			Three months ended June 30, 2025		
	GAAP	Adjustments	Non-GAAP	GAAP	Adjustments	Non-GAAP
Revenue	\$ 7,271	\$ (768)	\$ 6,503	\$ 8,507	\$ (309)	\$ 8,198
Cost of Goods Sold	1,675	(182)	1,493	1,519	(100)	1,419
Gross Margin	5,596	(586)	5,010	6,988	(209)	6,779
Gross Margin %	77%		77%	82%		83%

	Six months ended June 30, 2026			Six months ended June 30, 2025		
	GAAP	Adjustments	Non-GAAP	GAAP	Adjustments	Non-GAAP
Revenue	\$ 16,922	\$ (4,201)	\$ 12,721	\$ 18,897	\$ (2,456)	\$ 16,441
Cost of Goods Sold	3,244	(379)	2,865	3,016	(165)	2,851
Gross Margin	13,678	(3,822)	9,856	15,881	(2,291)	13,590
Gross Margin %	81%		77%	84%		83%

1. Adjustments include the exclusion of SPL program related revenue from Revenue, and the exclusion of reserves for excess and obsolete inventory from Cost of Goods Sold.

Appendix – Unaudited Reconciliation of Net Loss to Adjusted EBITDA

Unaudited Reconciliation of Net Loss to Adjusted EBITDA

(in thousands)
(Unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2026	2025	2026	2025
Net loss	\$ (8,874)	\$ (12,357)	\$ (13,624)	\$ (22,618)
Depreciation and amortization expense	978	1,100	2,025	2,196
Interest income	(1,358)	(1,870)	(2,793)	(3,904)
Income taxes	—	—	—	—
EBITDA	\$ (9,254)	\$ (13,127)	\$ (14,392)	\$ (24,326)