Driving the Next Generation of Cell-Based Therapies

MaxCyte Corporate Presentation

NASDAQ: MXCT

November 2026

MaxCyte®

MaxCyte® expert® ATx STx GTx VLx DTx are trademarks of MaxCyte, Inc. in the U.S.A.

© 2026 MaxCyte, Inc. All Rights Reserved

Forward Looking Statement Disclaimer

Certain statements in this document (this "**Presentation**") are, or may be deemed to be, forward-looking statements within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, including but not limited to statements regarding our expected potential future revenue. These statements about us and our industry involve substantial known and unknown risk, uncertainties and assumptions, that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. All statements other than statements of historical facts contained in this Presentation are forward-looking statements. The words "may," "might," "will," "could," "would," "should," "expect," "plan," "anticipate," "intend," "believe," "expect," "estimate," "seek," "predict," "future," "project," "potential," "continue," "target" and similar words or expressions are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. Any forward-looking statements in this Presentation are based on management's current expectations and beliefs and are subject to a number of risks, uncertainties and important factors that may cause actual events or results to differ materially from those expressed or implied by any forward-looking statements contained in this Presentation, including, without limitation, statements regarding the Company's future growth, results of operations, performance, future capital and other expenditures (including the amount, nature and sources of funding thereof), competitive advantages, business prospects and opportunities. These and other risks and uncertainties are described in greater detail in the section entitled "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2025, as well as discussions of potential risks, uncertainties, and other important factors in the other filings that we make with the Securities and Exchange Commission from time to time. These documents are available, without charge, on the Securities and Exchange Commission website and through the Investor Menu, Financials section under "SEC filings" on the Investors page of our website at http://investors.maxcyte.com.

No statement in this Presentation is intended to be, or intended to be construed as, a profit forecast or profit estimate or to be interpreted to mean that earnings per Company share for the current or future financial years will necessarily match or exceed the historical earnings per Company share. As a result, no undue reliance should be placed on such statements.

Any forward-looking statements represent our views only as of the date of this Presentation and should not be relied upon as representing our views as of any subsequent date. We explicitly disclaim any obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable law. No representations or warranties (expressed or implied) are made about the accuracy of any such forward-looking statements.

This Presentation contains EBITDA, which is a non-GAAP measure defined as earnings before interest, taxes, depreciation and amortization. MaxCyte believes that EBITDA provides useful information to management and investors relating to its results of operations. The company's management uses these non-GAAP measures to compare the company's performance to that of prior periods for trend analyses, and for budgeting and planning purposes. The company believes that the use of EBITDA provides an additional tool for investors to use in evaluating ongoing operating results and trends and in comparing the company's financial measures with other companies, many of which present similar non-GAAP financial measures to investors, and that it allows for greater transparency with respect to key metrics used by management in its financial and operational decision-making.

This Presentation also contains Non-GAAP Gross Margin, which we define as Gross Margin when excluding SPL program related revenue and reserves for excess and obsolete inventory. The Company believes that the use of Non-GAAP Gross Margin provides an additional tool to investors because it provides consistency and comparability with past financial performance, as Non-GAAP Gross Margin excludes non-core revenues and inventory reserves, which can vary significantly between periods and thus affect comparability. Management does not consider these Non-GAAP financial measures in isolation or as an alternative to financial measures determined in accordance with GAAP. The principal limitation of these Non-GAAP financial measures is that they exclude significant revenues and expenses that are required by GAAP to be recorded in the Company's financial statements. Non-GAAP measures should be considered in addition to results prepared in accordance with GAAP, but should not be considered a substitute for, or superior to, GAAP results. A reconciliation table of Gross Margin, the most comparable GAAP financial measure to Non-GAAP Gross Margin, is included in the appendix of this Presentation. The Company urges investors to review the reconciliation and not to rely on any single financial measure to evaluate its business.

© 2026 MaxCyte, Inc. All Rights Reserved

MaxCyte at a Glance

Our Mission

We power the future of cell and gene therapy with innovative, scalable cell engineering solutions that enable our customers to deliver advanced therapies to patients

28 SPL Customers +

1 Multi-Platform License Agreement

14
Clinical and Commercial Therapies Supported

Base-editing (CRISPR), CRISPR, ARCUS, RNA-Based Engineering, TALENS, Zinc Finger Nucleases (ZFNs)

- Genetic diseases, solid tumors, infectious disease, Hematological
- Malignancies, autoimmune disease

$33.0M 2025 Revenue

81% 2025 Non-GAAP Adjusted Gross Margins[2]

$133M
Cash & Cash Equivalents[1]

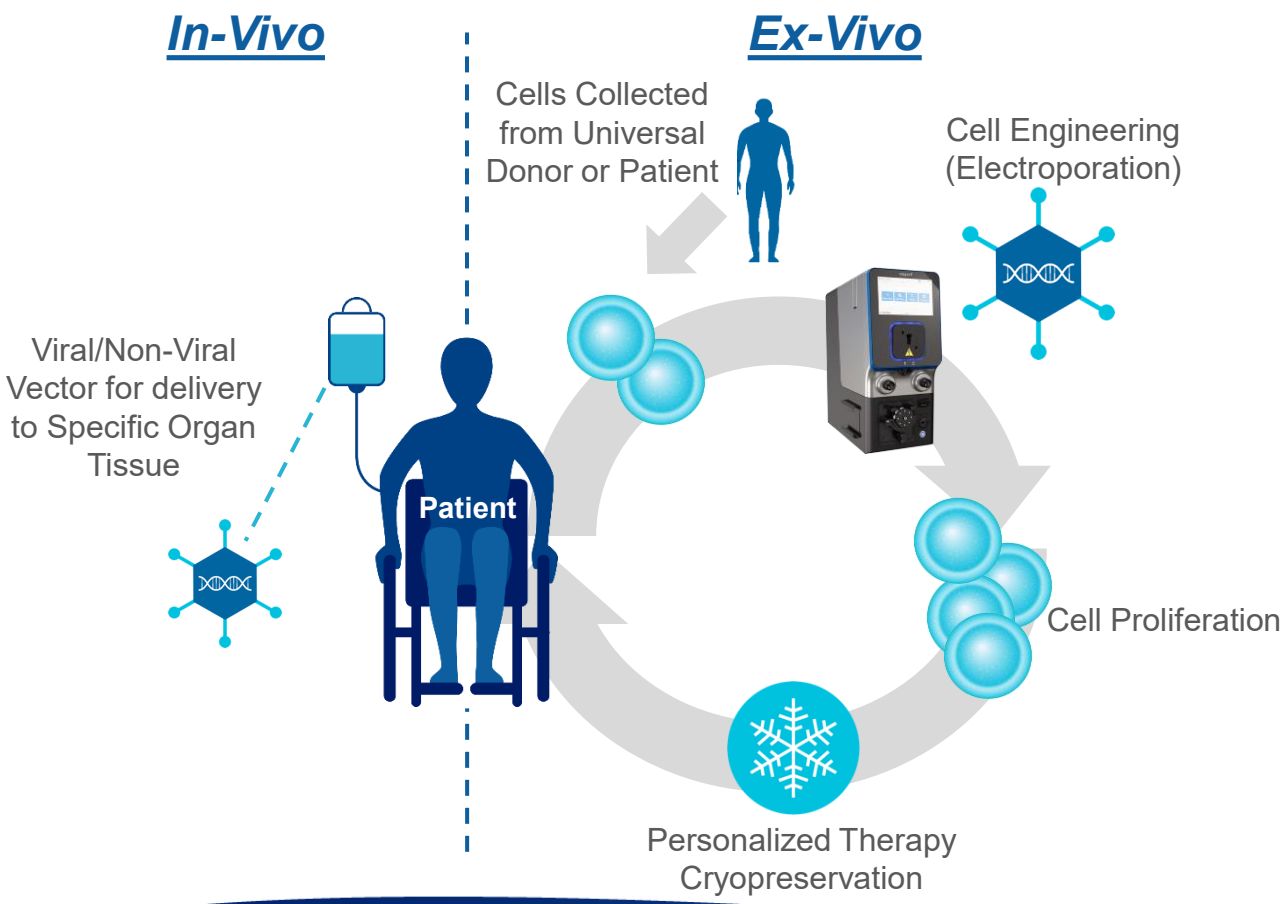
1. As of September 30, 2026
2. Excluding SPL Program-related revenue and reserves for excess and obsolete inventory. See appendix for reconciliation to GAAP gross margins

MaxCyte®

© 2026 MaxCyte, Inc. All Rights Reserved

Cell and Gene Therapy Development

The engineering of cells to develop therapies addressing a host of human diseases with unmet medical needs



Cell & Gene Therapy is one of the **fastest growing and most promising** treatment modalities

- ~2,130 active clinical trials focused on as of Dec 2025*
- Aggregate of $11.1B raised in 2025*
- Genetic diseases, solid tumors, infectious disease, hematological, and autoimmune
- 50 approved cell and gene therapies**

*Alliance for Regenerative Medicine (“ARM”) as of Dec 2025
**FDA approved Cellular and Gene Therapy Products

© 2026 MaxCyte, Inc. All Rights Reserved

Addressing the Challenges of Cell & Gene Therapy Development



Lack of industry standard for cell engineering process development causes costly and inconsistent manufacturing runs



Next-generation cell therapy programs have become increasingly complex requiring multiple edits



Regulatory risk increases with new unknowns (donor cells, next-gen approaches, new indications)



Vein-to-vein manufacturing times are high; optimizations needed to deliver medicines to patients faster



Many steps in the cell engineering process with lack of support or safety assessments before regulatory review

© 2026 MaxCyte, Inc. All Rights Reserved

Large Opportunity in Ex-Vivo Cell and Gene Therapy

Ex-Vivo Cell & Gene Therapy TAM

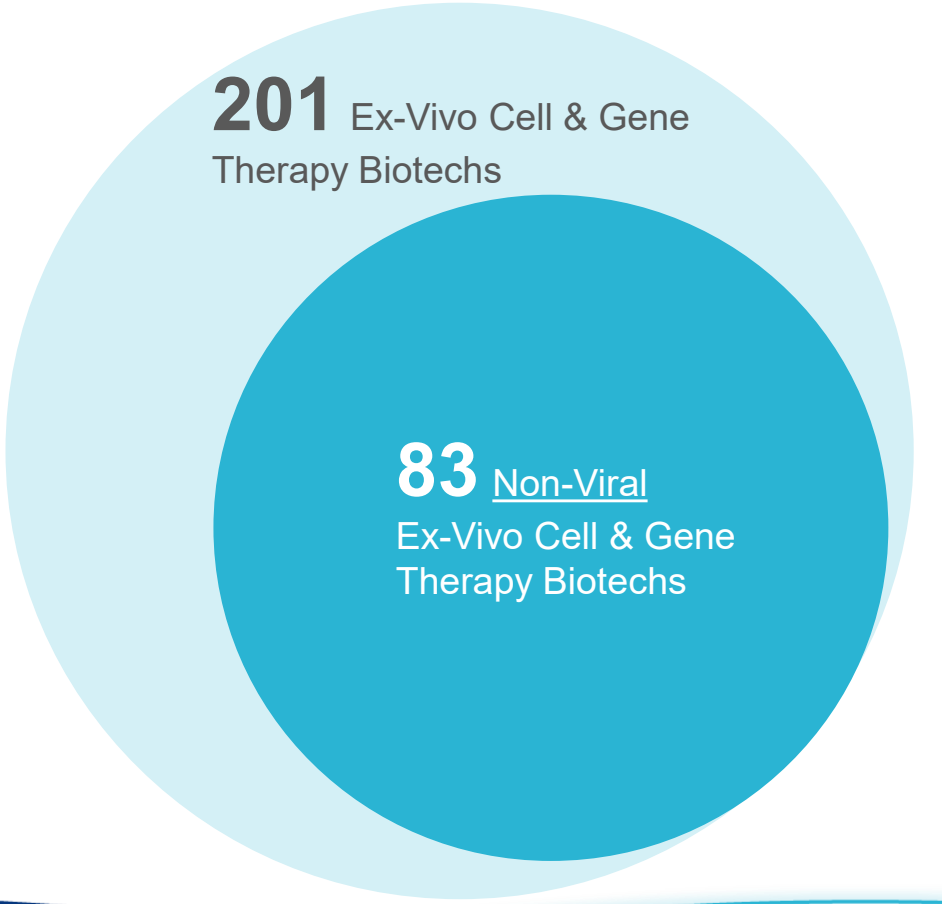
Research & Discovery
124 Programs
82 Non-Viral Programs (66%)

Pre-Clinical
383 Programs
193 Non-Viral Programs (50%)

Clinical
249 Programs
84 Non-Viral Programs (34%)

Commercial
10 Programs
1 Non-Viral Program (10%)

MaxCyte # of Potential SPLs



Gene Editing Tools:

- ARCUS
- Base-editing (CRISPR)
- Prime-editing (CRISPR)
- CRISPR
- RNA-Based Engineering
- Transposon
- TALENS
- Zinc Finger Nucleases (ZFNs)

Source: MaxCyte Company Estimates for U.S. and EU Markets
Programs with undisclosed vector are assumed to be Viral and Non-Viral at the market concentration ratio of 53% to 47%, respectively

© 2026 MaxCyte, Inc. All Rights Reserved

The Expert™ Platform Enabling Non-Viral Cell Engineering



Launched Q1-26

DTx™

Research & discovery
96-well platform
RUO
100 thousand to 10 million cells



ATx®

Small/mid-scale
RUO
75 thousand to 700 million cells



GTx®

Full scale
RUO/cGMP
75 thousand to 20 billion cells



STx®

Full scale
RUO
75 thousand to 20 billion cells



VLx®

Large Scale
RUO/cGMP
5 billion to 200 billion cells

Key Applications: *Ex-Vivo* Engineered Cell Therapies

Customer Base: Leading global cell therapy developers and academic translational centers

High Performance

- >90% transfection efficiencies (depending on cell type and molecule)
- >90% cell viabilities
- Computer-controlled system for reproducible results

Flexibility

- Single, fully-defined, animal component-free electroporation buffer for all cell types
- Pre-loaded library of validated, cell-specific protocols

Scalability – Ability to Transfect

- 75,000 to 7 million cells in seconds
- Up to 20 billion cells in less than 30 minutes
- And up to 200 billion cells in less than 30 minutes with the high scale VLx™

High Quality

- Sterile, single-use processing assemblies (PAs)
- Closed, cGMP-compliant, ISO-certified, and CE marked instruments
- Supported by US FDA Master File and global equivalents

Additional Electroporation Applications in Drug Discovery

Cell Based Assays – Produce assay-ready cells faster with scalable electroporation.

Gene Editing – Navigate the complexities of genome engineering with highly efficient delivery.

Viral Vector Production – Transfect adherent or suspension cells to produce a variety of viral vectors.

Antibody & Protein Production – Accelerate biotherapeutic development with transient expression for gram-scale protein production.

Vaccine Development – Innovate vaccine research with our adaptable platform for production of recombinant proteins, virus-like particles and more.

© 2026 MaxCyte, Inc. All Rights Reserved

MaxCyte's Solutions Span Cell & Gene Engineering

Industry-leading, scalable Expert Electroporation Platform and best-in-class customer support

Discovery | Process Development | IND-enabling activities | IND-enabling study / Clinical | Commercial

Screening | Validation | Lead ID | Concept Discovery | Optimization | Verification | **IND filing** | **BLA filing**



DTx ATx STx

Instrument purchase & research scale

RUO



STx

Instrument purchase & full scale with flow EP

RUO



GTx

IND-enabling lease

GMP



GTx

Strategic platform license for clinical & commercial manufacturing

GMP

*RUO: 25µL – 3.5mL on **DTx***
*RUO: 25µL – 3.5mL on **ATx***
*RUO: 25µL – 100mL on **STx***

*GMP: 25µL – 100mL on **GTx***
21 CFR Part 11 Compliant



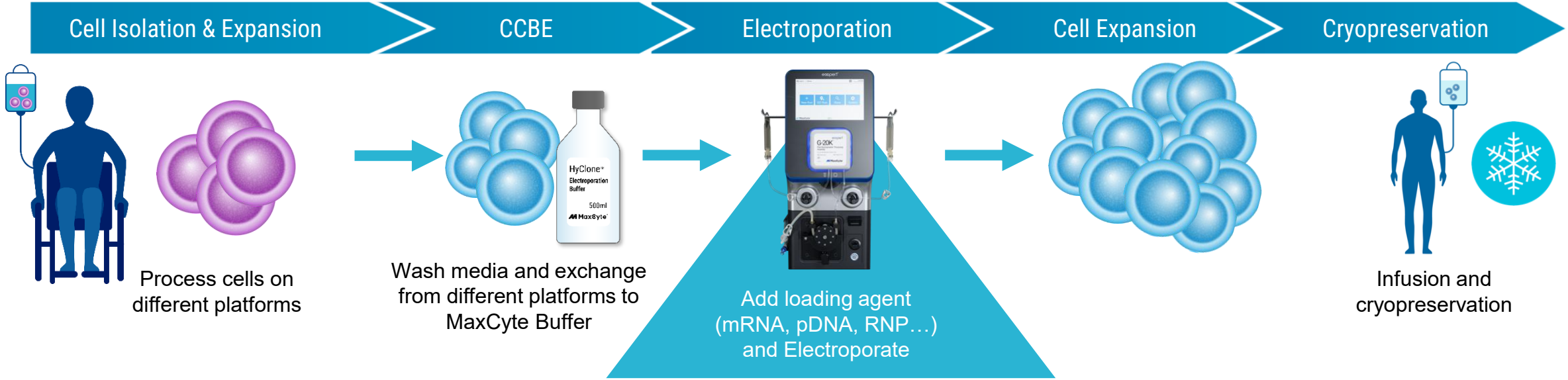
VLx

Strategic platform license for large allogeneic manufacturing
*GMP: 25µL – 1L on **VLx***
21 CFR Part 11 Compliant

GMP

© 2026 MaxCyte, Inc. All Rights Reserved

MaxCyte's Flow Electroporation® technology integrates efficiently within a closed cGMP cell therapy workflow



Seamlessly scale from initial cell therapy concept to commercialization

- Leverages the reversible permeability of the cell membrane in response to an electric charge
- **Universally delivers molecules,** such as nucleic acids, gene-editing tools and proteins, into cells
- **Agnostic to cell type, approach (auto/allo)** and/or gene manipulation technology
- Supported by a **robust intellectual property portfolio** (200+ patents granted in US and foreign jurisdictions and 100+ patents pending worldwide)
- Enables customers to use a **single platform from concept through to the clinic** in a GMP environment
- **>100 protocols** optimized through 25 years of research by experts in biophysics, biochemistry and cell biology

© 2026 MaxCyte, Inc. All Rights Reserved

Development of *Ex Vivo* Cell Therapies Requires Highly Specialized Engineering Tools and Assays

Starting Cell Material

Pre-engineering analyses:

- Cell health determination
- Cell purity characterization
- Cell identity confirmation

Delivery Technologies



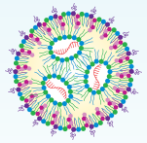
Electroporation



Lentivirus



Adeno-associated virus



Lipid nanoparticles

Engineering Tools



CRISPR/Cas gene editing



Transposase integration



mRNA transient expression



Stable DNA transduction

Engineered Cell Therapy

Post-engineering analyses:

- On-target editing confirmation
- Off-target editing risk assessment
- Cell functional assays
- Cell phenotype characterization

Engineering Strategies

✓ Single alteration vs. multiple alterations

✓ Integrating vs. non-integrating approaches

✓ Sequential engineering vs. simultaneous engineering

Developing engineering ex vivo cell therapies is highly complex

© 2026 MaxCyte, Inc. All Rights Reserved

MaxCyte's Solutions are Uniquely Positioned to Support Cell Therapy Development

Optimization	MaxCyte technology allows plug and play processes with rapid optimization delivering reproducible outcomes and the ability to seamlessly scale up from pre-IND to the clinic and commercialization
Superior Results	Expert platform provides industry leading transfection efficiency & cell viability at high scale in 30 minutes or less, enabling manufacturers to quickly scale up production
Complex Engineering	Flow Electroporation technology facilitates multiplex and sequential engineering without the payload and capacity limitations of viral approaches
Regulatory Support	FDA Master File can be referenced in regulatory filings to accelerate and de-risk regulatory review
Scientific Support	23+[1] Field Application Scientists support our customers in their development process

1. As of December 31, 2025

© 2026 MaxCyte, Inc. All Rights Reserved

MaxCyte's Platform Generates Recurring Revenue in Pre-Clinical, Clinical, and Commercial

Preclinical and Academic Revenue Model

Instrument Sale



DTx™



ATx®



STx®



GTx®

Full scale
RUO

+

Single-use Disposables (PAs)



Razor/Razor Blade Economics

Clinical and Commercial Revenue Model

Annual License Fee



GTx®

Full scale
GMP

+

Single-use Disposables (PAs)



+ **Clinical Milestones and Commercial Royalties/Sales Based Payments**

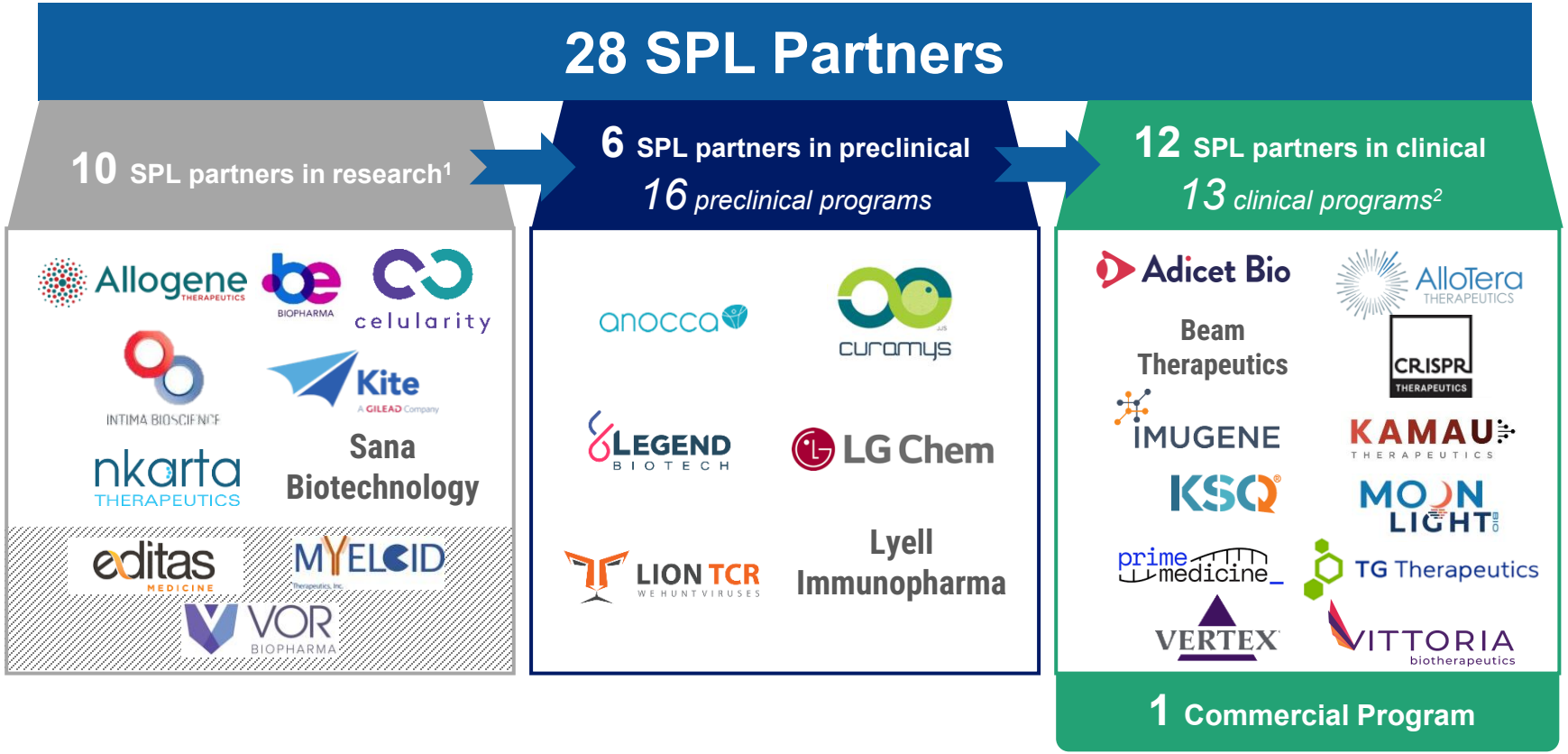
Razor/Razor Blade Economics
+ Share of Therapeutic Economics

MaxCyte captures unique economic participation in customers success as a result of its proven technology and differentiated technical, scientific, and regulatory support

© 2026 MaxCyte, Inc. All Rights Reserved

MaxCyte has an Active Portfolio of SPLs

- cGMP Compatible Platform
- FDA Master File and Technical Files
- Experienced FAS and sales support
- Leading know-how and engineering process improvement



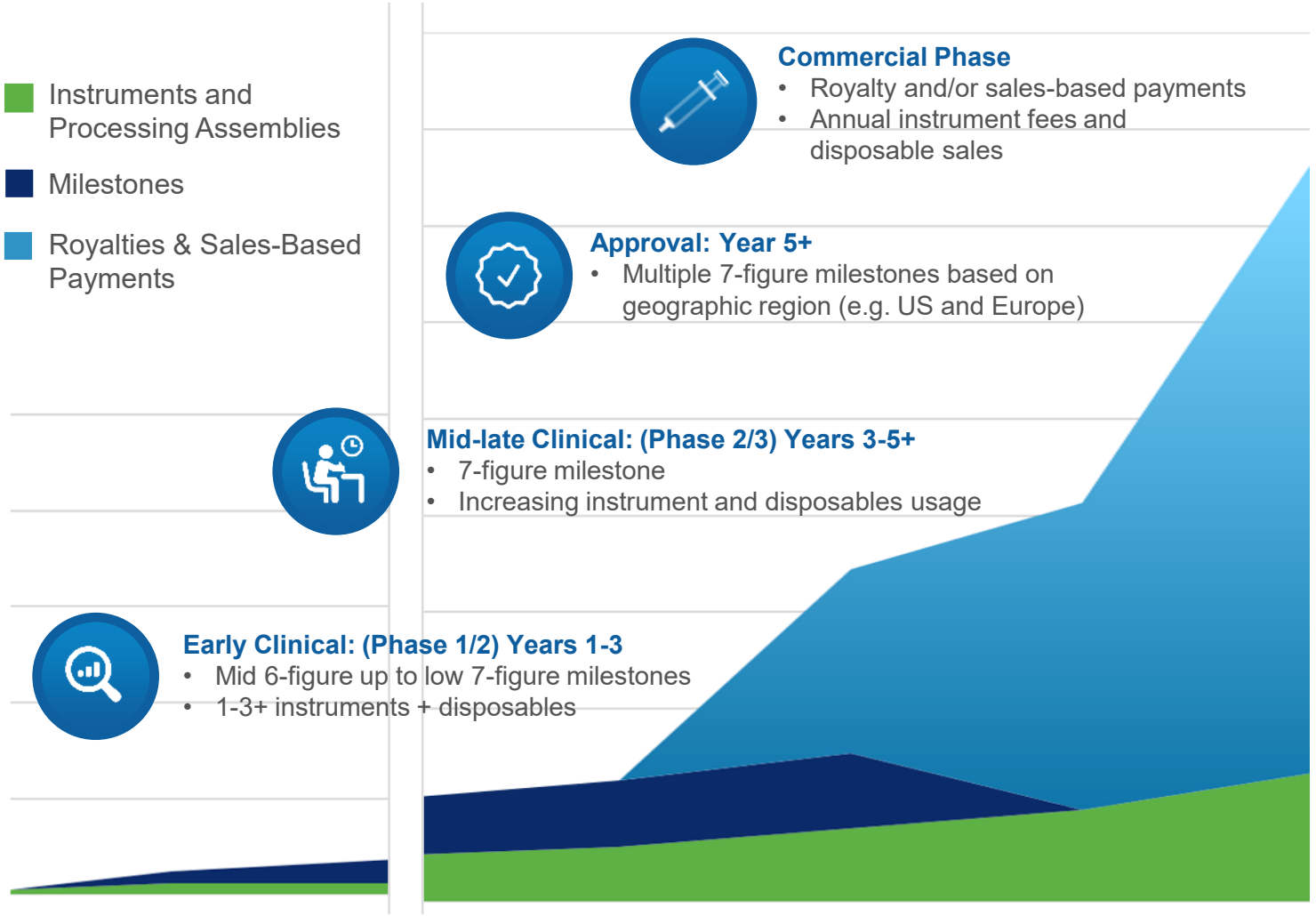
Updated as of November 2026

1. *Editas Medicine, Myeloid, and Vor Biopharma have announced their exit of the ex-vivo space*
2. *Cleared INDs or Equivalent*

13 Active Clinical Programs Represents ~$105M of precommercial milestone potential
>$30M of milestone payments to date through SPL model

© 2026 MaxCyte, Inc. All Rights Reserved

Typical MaxCyte SPL Economics



Significant development milestones and high-value participation in future commercial success of partners

- Recurring revenues from lease of instruments and sales of single-use disposables
- Pre-commercial milestones in early clinical, mid-late clinical and product approval
- Royalties and Sales-based payments upon partner's product commercialization

© 2026 MaxCyte, Inc. All Rights Reserved

Differentiated Commercial Relationships Expand Sales Funnel

MaxCyte grows its sales funnel by leading with scientific, technical, and regulatory expertise

Highly Technical Employees and Commercial Team



50 Advanced Degrees and 23 PhDs*

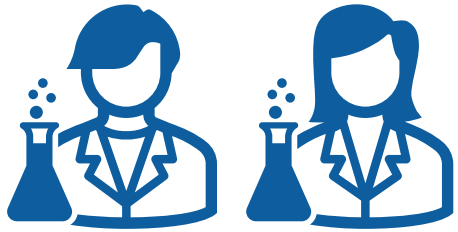
Customer relationships at early stages of cell & gene therapy development



Signed SPL

Field Application Scientists (FAS) & Business Managers

Unparalleled scientific support to customers



MaxCyte has a team of 23+ highly trained FAS & business development managers*

Global teams providing scientific, technical, and regulatory expertise

Support academic and translational institutions, biotech companies, and pharma companies in discovery and pre-clinical

FAS works with prospective customers to optimize and implement cell engineering methods, processes, and applications

*Updated as of December 31, 2025

© 2026 MaxCyte, Inc. All Rights Reserved

SPL Portfolio: 15 Active Clinical Trials

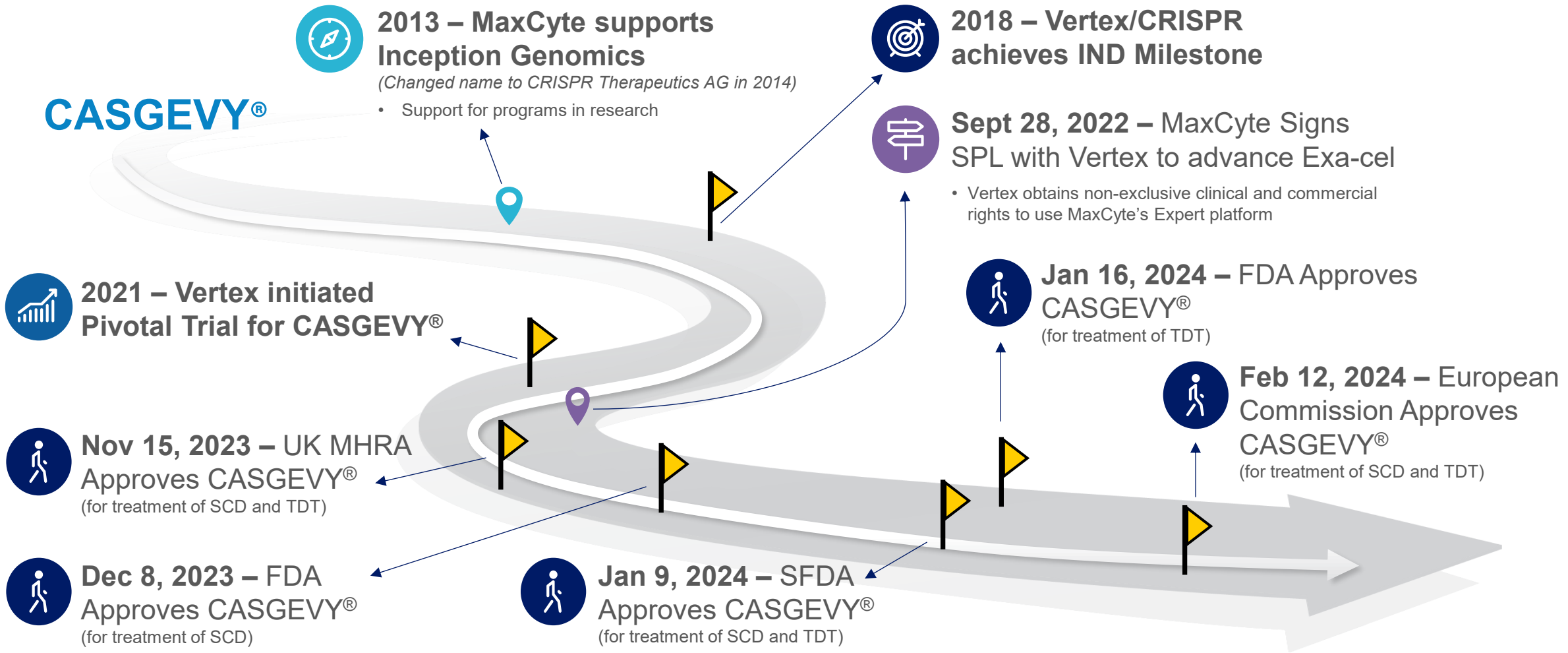
Partner	Program	Phase	Cell Approach	Cell Type	Disease Area
Vertex Pharmaceuticals	CASGEVY	Commercial	Autologous	HSCs	Beta-thalassemia
Vertex Pharmaceuticals	CASGEVY	Commercial	Autologous	HSCs	Sickle cell disease
AlloTera	Sofi-cel	Pivotal	Allogeneic	T-Cells	T Cell Malignancies
Undisclosed Partner A	-	Pivotal	Undisclosed	Undisclosed	Undisclosed
CRISPR Therapeutics	Zugo cel	1/2	Allogeneic	T-Cells	Hematological Malignancies
CRISPR Therapeutics	Zugo-cel	1/2	Allogeneic	T-Cells	Autoimmune Disease
Imugene	Azer-cel	1/2	Allogeneic	T-Cells	Hematological Malignancies
Kamau Therapeutics	Nula-Cel	1/2	Autologous	HSCs	Sickle Cell Disease
KSQ Therapeutics	KSQ-001EX	1/2	Autologous	TILs	Advanced Solid Tumors
KSQ Therapeutics	KSQ-004EX	1/2	Autologous	TILs	Advanced Solid Tumors
TG Therapeutics	Azer-cel	1	Allogeneic	T-Cells	Multiple Sclerosis
Vittoria Biotherapeutics	VIPER-101	1	Autologous	T-Cells	T-Cell Lymphoma
Undisclosed Partner B	-	1	Undisclosed	Undisclosed	Undisclosed
Undisclosed Partner C	-	1	Undisclosed	Undisclosed	Undisclosed
Undisclosed Partner D	-	1	Undisclosed	Undisclosed	Undisclosed

As of November 2026 / Includes SPL Programs with multiple Clinical Trials for different indications

© 2026 MaxCyte, Inc. All Rights Reserved

SPL Case Study: CASGEVY®

CASGEVY® for Sickle Cell Disease (SCD) and for Transfusion-Dependent Beta-Thalassemia (TDT) (2023 and 2024)



© 2026 MaxCyte, Inc. All Rights Reserved

MaxCyte Supports the Future of Cell & Gene Therapies

WAVE 1	WAVE 2	WAVE 3	WAVE 4
1 Approved Product	5 Product Candidates	9 Product Candidates	16 Product Candidates
Vertex/ CRISPR CASGEVY® **Approved 2023** **US FDA, European Commission & Additional Regulatory Bodies**	**Launch Potential: 2027 – 2028** **5 products set to enter pivotal studies in next 6 to 18 months**	**Launch Potential: 2028 +** **9 products currently in Phase 1**	**Launch Potential: 2032 +** **16 products in preclinical development**

MaxCyte supports a diverse portfolio of product candidates with significant development milestone and commercial royalty potential

Source: Evaluate Pharma, Broker Estimates and MaxCyte Internal Estimates as of September 2026

© 2026 MaxCyte, Inc. All Rights Reserved

Genentech Partnership

Multi-Platform Technology License Partnership

An enterprise-level relationship providing Genentech access to MaxCyte's ExPERT™ GTx® platform and additional platform technologies across research, clinical development, and commercial manufacturing workflows

Enterprise Framework

Structured to support Genentech's cell therapy portfolio under a single relationship — not on a product-by-product basis

Platform Access

ExPERT™ GTx® plus complementary technologies spanning non-viral cell engineering and analytical assessment

Full Lifecycle

Integrated support for ex vivo cell engineering from early discovery through cGMP manufacturing

Portfolio Scale

Enables broad platform adoption across multiple development programs rather than individual assets

MaxCyte is Supporting Genentech's Active Cell & Gene Therapy Portfolio

MaxCyte®

© 2026 MaxCyte, Inc. All Rights Reserved

An Expanding Partnering Model for Large Pharma

Enterprise partnerships complement MaxCyte's Strategic Platform License (SPL) model

Strategic Platform License (SPL)

Product-by-product

- Non-exclusive license to ExPERT™ platform for biotechs developing individual therapeutic programs
- An attractive solution for biotechnology customers developing individual programs
- Annual license fees and milestones in clinical development, plus royalties on net sales at commercialization

Enterprise Partnership (Example: Genentech)

Portfolio-wide

- Enterprise-level relationship designed to support a pharma's cell therapy portfolio (access to EXPERT™ platform & analytical assessment services)
- An additional commercial model that expands MaxCyte's addressable market among large pharma organizations
- Recurring license and platform-access revenue with earlier monetization, milestone opportunities, and risk-adjusted economics comparable to an SPL

The enterprise model expands MaxCyte's commercial toolkit while preserving the value proposition of the existing SPL portfolio

© 2026 MaxCyte, Inc. All Rights Reserved

MaxCyte's Roadmap to Becoming a Premier Cell Engineering Solutions Provider

MaxCyte®

Electroporation technology provider

Organic and Inorganic Investment

- Product Development
- Acquisitions
- Licensing Deals
- Distribution Deals

MaxCyte®

Comprehensive cell engineering solutions

Cell engineering risk assessment

SeQure DX

Gene Editing Tools

Over $1.25b market

- Key markets addressed: *in vivo* and *ex vivo* cell therapy
- Other key markets addressed: Agbio, bioprocessing, research and discovery tools

Genetic Payloads

(i.e. gene insertion/expression)

Over $6.0b market

- Key markets addressed: *in vivo* and *ex vivo* cell therapy
- Other key markets addressed: vaccines, bioprocessing, research and discovery tools

Other Biological Delivery

Over $4.0b market

- Key markets addressed: *in vivo* and *ex vivo* cell therapy
- Other key markets addressed: vaccines, bioprocessing, research and discovery tools

Source: Internal analysis

© 2026 MaxCyte, Inc. All Rights Reserved

Editing Assessment Services Strategy

MaxCyte provides ex-vivo and in-vivo developers with best-in-class on-target and off-target risk assessment services

Discovery

Screening

Use Cases: candidate guide screening, guide RNA selection

BENEFITS

Guide Screening
- ✓ Rapid turnaround time
- ✓ Comprehensive report
- ✓ Minimize risk from variation at on-target locus

Guide RNA Selection
- ✓ Low-cost per guide
- ✓ Evaluate multiple guides
- ✓ Reduce program risk through early profiling and selection

Pre-Clinical Development and IND-Enabling Studies

Nomination

Use Cases: Off-target risk assessment, guide RNA selection, IND filings

- ✓ Highly sensitive
- ✓ Universal for all editors
- ✓ Population-scale variant assessment
- ✓ Multiple orthogonal methods
- ✓ Variant effect prediction
- ✓ GLP-grade

Confirmation

Use Cases: Cellular Editing Assessment, IND filings

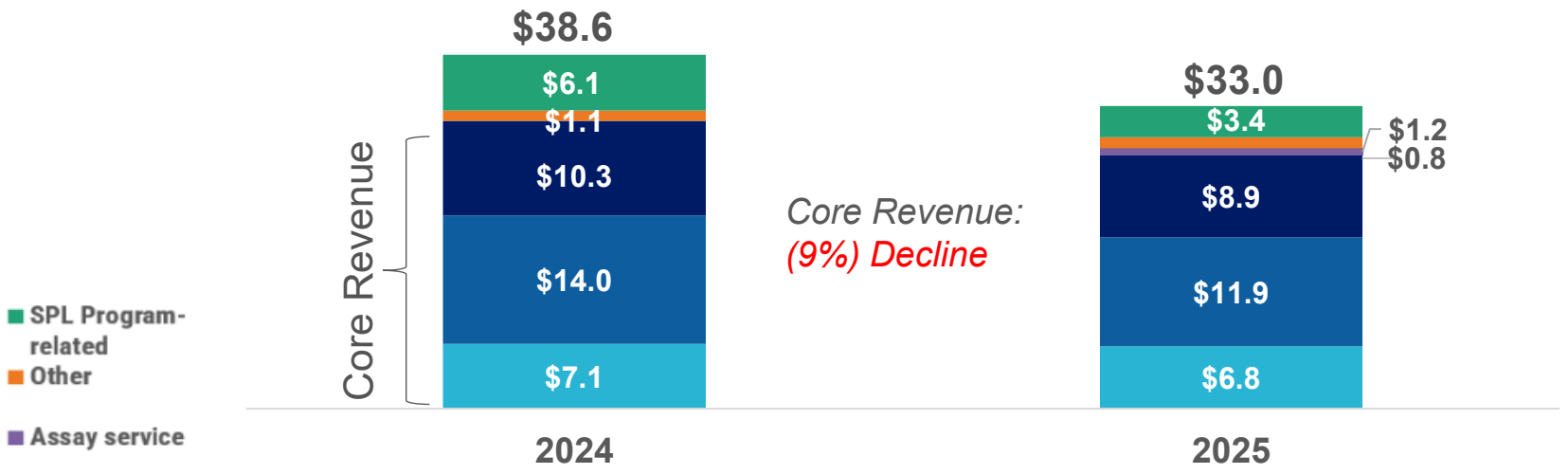
- ✓ Sensitive detection methods
- ✓ Relevant cell types
- ✓ On- and off-target analysis
- ✓ Biologic impact assessment
- ✓ GLP-grade

- ✓ Increases program likelihood of success
- ✓ Decreases risk of unexpected costs or program delays
- ✓ Aligns with most recent FDA guidance for gene edited therapies
- ✓ Quicker time to clinic and safer therapies

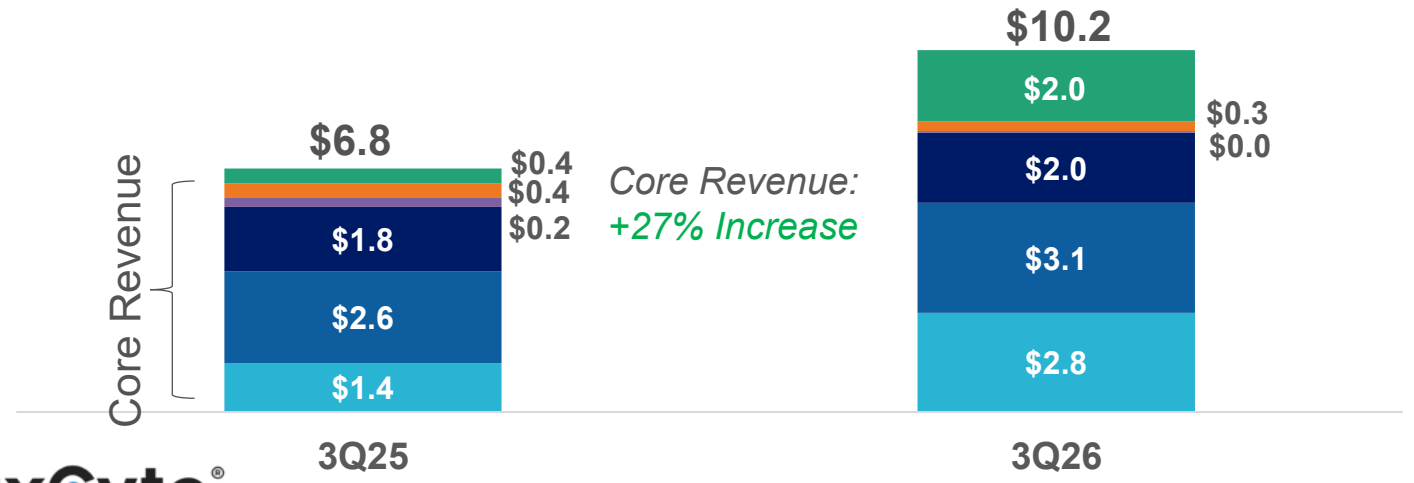
© 2026 MaxCyte, Inc. All Rights Reserved

Financial Summary

Total Annual Revenue (millions)



Total Quarterly Revenue (millions)



Financial Highlights (As of September 30, 2026)

80%
Non-GAAP adjusted Gross Margin[1]

41%
Core revenue generated from SPL partners as a % of core revenue

936
Total Installed Base of Instruments (sold or licensed)

$133 million
Total cash, cash equivalents, and investments

1. Excluding SPL Program-related revenue and reserves for excess and obsolete inventory. See appendix for reconciliation to GAAP gross margins

MaxCyte®

© 2026 MaxCyte, Inc. All Rights Reserved

Financial Summary

In millions, except percentages	Full Year Ended December 31, 2024	Full Year Ended December 31, 2025	9 months YTD 2026
Total Core Revenue	$32.5	$29.6	$20.9
y/y growth	*9%*	*(9%)*	*(9%)*
SPL-Program Related Revenue	$6.1	$3.4	$6.2
y/y growth	*(47%)*	*(44%)*	*115%*
Total Revenue	$38.6	$33.0	$27.1
y/y growth	*(6%)*	*(15%)*	*5%*
Gross Profit	$31.5	$26.8	$22.1
Gross Margin %	*82%*	*81%*	*82%*
Non-GAAP Adjusted Gross Margin %[1]	*84%*	*81%*	*78%*
Operating Expenses	$82.7	$78.7	$44.6
Net Income (Loss)	($41.1)	($44.6)	($18.4)
EBITDA[2]	($47.6)	($46.9)	($19.5)

1. Excluding SPL Program-related revenue and reserves for excess and obsolete inventory. See appendix for reconciliation to GAAP gross margins
2. See appendix for Unaudited Reconciliation of Net Loss to EBITDA

© 2026 MaxCyte, Inc. All Rights Reserved

Disciplined Management is Committed to Growth Investment and Efficient Spending

MaxCyte is well capitalized and funded to **achieve profitability with existing capital**

Organic investment in new products and product enhancements	**Inorganic investment** to solve critical pain points in Cell & Gene Therapy
Alignment of spending and resources to growth areas	**Realize operating leverage** on existing cost base
Reduction of annual cash burn excluding one-time and non-cash items	**Healthy balance sheet** ~$133M of cash, cash equivalents, and investments[1]

1. As of September 30, 2026

© 2026 MaxCyte, Inc. All Rights Reserved

Thank you!
Any questions?

ir@maxcyte.com

©2025 MaxCyte, Inc. All rights reserved. For a complete list of MaxCyte trademarks in the United States and other countries, please visit **maxcyte.com/trademarks**.

All other trademarks are the property of their respective owners.

© 2026 MaxCyte, Inc. All Rights Reserved

Appendix – Historical Core Business Disclosure

	3Q'22	4Q'22	1Q'23	2Q'23	3Q'23	4Q'23	1Q'24	2Q'24	3Q'24	4Q'24	1Q'25	2Q'25	3Q'25	4Q'25	1Q'26	2Q'26	3Q'26
(in $ thousands)																	
Instrument	2,575	3,705	2,189	2,126	1,672	2,330	1,928	1,762	1,764	1,629	1,444	2,141	1,376	1,841	1,346	1,761	2,779
PAs	4,350	3,721	2,600	3,293	2,226	2,163	3,432	2,974	3,432	4,169	3,871	3,128	2,577	2,312	2,293	2,337	3,092
Licenses	2,736	2,813	2,809	2,667	2,444	2,406	2,604	2,610	2,528	2,554	2,531	2,619	1,803	1,993	2,097	1,822	1,967
Assay service	-	-	-	-	-	-	-	-	-	-	142	51	248	335	188	245	43
Other	227	331	174	203	258	263	224	229	416	258	255	259	402	274	294	338	276
Total Core Revenue	9,889	10,570	7,772	8,289	6,600	7,162	8,188	7,575	8,140	8,610	8,243	8,198	6,406	6,755	6,218	6,503	8,157
Installed base of instruments (sold or leased)	575	616	633	654	664	683	708	723	739	760	787	814	830	857	877	899	936
Core Revenue Generated by SPL Clients as a % of Core Revenue	40%	34%	52%	49%	45%	45%	53%	51%	53%	55%	57%	42%	53%	36%	44%	46%	41%

© 2026 MaxCyte, Inc. All Rights Reserved

Appendix – Unaudited Reconciliation of Gross Margin to Non-GAAP Adjusted Gross Margin

Unaudited Reconciliation of Gross Margin to Non-GAAP Adjusted Gross Margin

(in thousands, except for percentages)
(Unaudited)

	Three months ended September 30, 2026			Three months ended September 30, 2025		
	GAAP	Adjustments	Non-GAAP	GAAP	Adjustments	Non-GAAP
Revenue	$ 10,152	$ (1,995)	$ 8,157	$ 6,829	$ (423)	$ 6,406
Cost of Goods Sold	1,684	(21)	1,663	1,596	(360)	1,236
Gross Margin	$ 8,468	$ (1,974)	$ 6,494	$ 5,233	$ (63)	$ 5,170
Gross Margin %	83%		80%	77%		81%

	Nine months ended September 30, 2026			Nine Months ended September 30, 2025		
	GAAP	Adjustments	Non-GAAP	GAAP	Adjustments	Non-GAAP
Revenue	$ 27,074	$ (6,197)	$ 20,877	$ 25,726	$ (2,878)	$ 22,848
Cost of Goods Sold	4,928	(400)	4,528	4,612	(525)	4,087
Gross Margin	$ 22,146	$ (5,797)	$ 16,349	$ 21,114	$ (2,353)	$ 18,761
Gross Margin %	82%		78%	82%		82%

1. Adjustments include the exclusion of SPL program related revenue from Revenue, and the exclusion of reserves for excess and obsolete inventory from Cost of Goods Sold.

© 2026 MaxCyte, Inc. All Rights Reserved

Appendix – Unaudited Reconciliation of Net Loss to EBITDA

Unaudited Reconciliation of Net Loss to EBITDA

(in thousands)
(Unaudited)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	**2025**	**2026**	**2025**
Net loss	$ (4,762)	$ (12,416)	$ (18,386)	$ (35,034)
Depreciation and amortization expense	900	1,072	2,925	3,268
Interest income	(1,279)	(1,733)	(4,072)	(5,637)
Income taxes	—	—	—	—
EBITDA	**$ (5,141)**	**$ (13,077)**	**$ (19,533)**	**$ (37,403)**

© 2026 MaxCyte, Inc. All Rights Reserved